

# News Media Bargaining Codes

*CEPR Online Event on News Bargaining Codes*

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## Australian News Media Bargaining Code:

- Good faith negotiations
- Final-offer arbitration
- Important provision: arbitration panel can adjust the final offers if *“each final offer is not in the public interest”*

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## We model news media bargaining codes as transfers:

- Abstract away from the details of bargaining
- Helps arbitration panel to design a transfer explicitly or to assess if an offer is in the public interest

# Research question and key ingredients

We build a theoretical model of the news market to analyze the **welfare effects of news media bargaining codes**

We design a model that satisfies **four desirable properties**:

- i) **Two channels** compete for ads: a news website and a social media;
- ii) the **social media has higher advertising efficiency** (higher “click-through rate”, e.g. thanks to better targeting);
- iii) the news website **creates novel content** and can reach consumers by posting news on the social media;
- iv) **novel news content increases the users' value of the social media**, while ads exert negative externalities.

## Core mechanism and preview of the results

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**It is possible to design news media bargaining codes that improve total welfare without harming consumers.**

- Only social media is worse off.



# Baseline Model

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## Baseline model: Setting

4 types of players: consumers, one advertiser, one news website, one social media platform

- Consumers' utility function  $U = v - d(a_{SM} + a_{NW}) + \mathbb{1}_{a_{NW}} \cdot f$ 
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  - $d > 0$  measures the negative externality exerted by ads  $a_i$ , with  $i \in \{SM, NW\}$ ,
  - $f > 0$  is the value of additional news.
- Value of news is either high ( $f$ ) or low (0)
- Advertising revenue allows the NW to create additional news, so  $\mathbb{1}_{a_{NW}} = 1$  if  $a_{NW} > 0$  and  $\mathbb{1}_{a_{NW}} = 0$  if  $a_{NW} = 0$ .

## Baseline model: Setting

- The social media displays all news content
- Users can consume news either directly on the NW, or go on the SM and be redirected to the NW
  - Generous view toward the SM
  - Extension about different news consumption behavior
- Number of users  $n$  is endogenous and linearly increasing in  $U$

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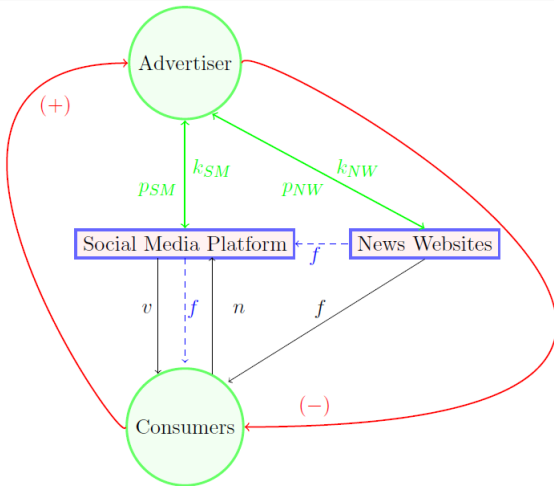
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  - SM is more efficient:  $k_{SM} > k_{NW}$
  - Advertisers single-home (in this talk)



# Baseline model: Diagram



## Baseline model: Timing

- t=1 *Channels* compete in price in the advertising market ( $p_i$ )
- t=2 *The advertiser* chooses the allocation of ads ( $a_i$ ) given the price of ad space,
- t=3 *Consumers* decide whether to join the platform or not ( $n$ ).

## Baseline model: Results under laissez-faire

IN THE LAISSEZ-FAIRE EQUILIBRIUM:

- If the value of news creation is low ( $f \leq \bar{f}$ ), the advertiser allocates all ads to the social media.
- If the value of news creation is large ( $f > \bar{f}$ ), the advertiser allocates all ads to the news website.

## Results under news media bargaining codes

We model the news media bargaining code as a regulation

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Total welfare (TW) is the sum of consumer surplus and the profit of the advertiser, the NW and the SM.

**FIRST MAIN RESULT:** The news media bargaining code increases total welfare without harming the consumers.

- TW is higher for  $f \leq \bar{f}$  thanks to additional news creation;
- TW is higher for  $f > \bar{f}$  thanks to the efficiency of social media;
- Consumers and advertiser weakly better-off.



# Endogenous News Quality

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# Endogenous News Quality - Setting

The news website chooses its additional news quality,  $f$ , given costs  $\frac{cf^2}{2}$ .

t=0 *Transfer* scheme announced (if any)

t=1 *Channels* compete in price in the advertising market ( $p_i$ )

t=2 *The advertiser* chooses the allocation of ads ( $a_i$ ) given the price of ad space,

t=3 *News website chooses news quality* ( $f$ ),

t=4 *Consumers* decide whether to join the platform or not ( $n$ ).

# Endogenous News Quality - Laissez-faire

## IN THE LAISSEZ-FAIRE EQUILIBRIUM:

- If the cost of news creation  $c$  is sufficiently low, the advertiser allocates its ads to the NW, and the equilibrium level of news creation  $f$  is positive.
- If the cost of news creation  $c$  is high, the advertiser allocates all ads to the SM and there is no additional news creation in equilibrium.

**SECOND MAIN RESULT: In the laissez-faire regime, the equilibrium level of news creation is always socially suboptimal.**

- Market failure: the news website and the advertiser do not fully internalize the positive externality of news creation
- Room for policy interventions such as the news media bargaining codes

# Endogenous News Quality - Policy intervention

**We compare two designs for the news media bargaining codes: lump-sum transfer vs. transfer proportional to news quality.**

WITH LUMP-SUM TRANSFER:

- Generally, such a transfer is ineffective: leaves welfare unchanged
- It can backfire if the cost of introducing the regulation (not modeled) is high

**THIRD MAIN RESULT:** The proportional transfer leads to more news creation and higher consumer surplus compared to both the lump-sum transfer and the laissez-faire regime.

- It is always possible to design a welfare-improving news media bargaining code
- Rule tying the level of transfers to news quality is preferable

# Extensions and robustness checks

1. **Competitive advertisers:** results are richer but qualitatively similar.  
▶ Competitive advertisers
2. **Multihoming:** main results hold under advertiser multihoming.  
▶ Multihoming
3. **Voluntary payments from the SM to the NW:** these payments may be positive, but socially suboptimal. ▶ Voluntary payments
4. **Different ad pricing mechanism:** main results hold under simple keyword auctions. ▶ Auctions
5. **Different news consumption behavior:** main results hold when consuming a snippet of the news on SM brings utility  $\theta \cdot f$  with  $\theta \in (0, 1)$ . ▶ Snippets
6. **Addressing the most common critique of News Media Bargaining Codes:** comparison with a market without SM. ▶ Critique

## Related Literature

- **Regulation of large digital platforms:**
  - Anderson and Bedre-Defolie, 2022; De Chiara et al., 2022; Cunningham et al., 2021; Hagiu et al., 2022; Hua and Spier, 2023; Johnen and Somogyi, 2022; Lefouili and Madio, 2022; Raffeian and Yoganarasimhan, 2021
- **Two-sided media markets:**
  - Ambrus et al., 2016; Anderson and Coate, 2005; Anderson et al., 2017; Anderson and Peitz, 2020; Angelucci and Cagé, 2019; Athey et al., 2018; Gabszewicz et al., 2004; Peitz and Reisinger, 2015; Peitz and Valletti, 2008
  - **Closest to** de Cornière & Sarvary, 2022. Mirror approach: focus on consumer attention vs. ad allocation
- **Link tax:**
  - Qualitatively different from news media bargaining codes
  - Athey et al., 2017; Calzada and Gil, 2019
- **News media bargaining codes:**
  - Freimane, 2023: empirical analysis of scraped data.

# Conclusion

- We analyze the welfare effects news media bargaining codes.
- Externality from additional news creation not fully internalized → The equilibrium level of news production may be suboptimal.
- News media bargaining codes help to resolve this problem:
  - They never harm consumers.
  - They are always welfare-improving.
  - They only harm the social media company, not unintended.
- Limitations:
  - One single NW. More competition → even more need for financing. But cannot have substitution as in Freimane (2023).
  - Incentives for SM to go dark and secrecy of contracts (follow-up work in progress).
  - Empirical challenges of estimating parameters and the cost of regulation.

THANK YOU FOR YOUR ATTENTION!



# Multihoming advertiser

- Assume that the advertiser has a fixed budget to split between the NW and the SM.
- With exogenous news value:
  - In the baseline, the trade-off breaks down.
  - The main results hold in a more realistic setting when a non-negligible amount of ads on the NW is necessary for additional news creation.

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- With endogenous news value:
  - News creation is socially suboptimal, as in the baseline.
  - News media bargaining code is always welfare-improving.

▶ Back robustness

# Voluntary payments

- Opponents of the news media bargaining codes: in some countries, SM companies such as Google and Facebook have been financing NWs on a voluntary basis
  - Meta Journalism Project and Google News Showcase
- The baseline model does not allow this
- We allow the SM to make a payment proportional to news quality to the NW in stage 0
  - The transfer level is sometimes strictly positive.
  - However, it is always below the socially optimal level.
  - Room for policy intervention

▶ Back robustness

## Competition in the Advertising Market - Setting

- Assume two advertisers are competing in the market for ad placement.
- It is now possible to have four market configurations (instead of the two in the baseline model):
  - Both advertisers choosing the NW: (NW,NW)
  - Both advertisers choosing the SM: (SM,SM)
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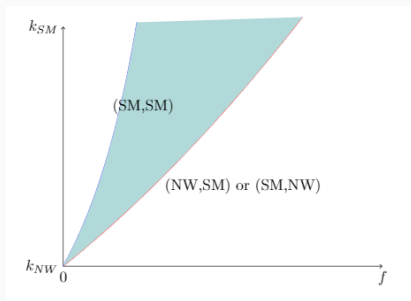
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- In equilibrium there exists a threshold  $\tilde{f}$  such that:
  - For  $f < \tilde{f}$ , **all the ads are placed on the social media.**
  - For  $f \geq \tilde{f}$ , **SM has an incentive to let the NW to get some (not all) of the ads**, as such a strategy allows new valuable content to be generated. As if SM and NW coordinated on prices.
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  - Both advertisers choosing the NW can never be an equilibrium.
- **Most results are unchanged qualitatively.**

# Competition in the Advertising Market - Laissez-faire

Misalignment between SM's private interests and total welfare:



SM is willing to coordinate to the right of the **orange curve**, whereas the policy-maker prefers the two channels splitting the market to the right of the **blue curve**.

**MAIN RESULT:** *There always exists a parameter region where the level of novel news creation is socially sub-optimal under laissez-faire.*

BEST-OF-BOTH-WORLDS SCENARIO thanks to the news media bargaining code under competition in the ad market as well:

- The news media bargaining code always leads to a higher total welfare without harming the consumers.
- In particular, the transfer can be used to align the SM's and policy-maker's incentives, as well as to improve efficiency.
- Even if there is no misalignment, passing a news media bargaining code will not harm neither consumers nor total welfare.



# A potential Pareto-improvement

*COROLLARY: When news creation is relatively valuable, i.e. for  $f > \bar{f}$ , a Pareto-improving level of transfer exists if  $k_{SM} > \frac{2(f+v)^2 k_{NW}}{(f+v)^2 + v^2}$ . In all other cases, the increase in TW is to the detriment of the social media company.*

- When SM is a much more efficient channel than NW in generating revenues from ads, the policy can be Pareto improving.
  - Efficiency gains and content creation can offset the loss of SM resulting from the transfer.
- In all other cases, the policy works "naturally", as a redistribution from the SM to the NW.

## Discussion: Pareto improvement result

IF IT IS A PARETO IMPROVEMENT, WHY IS FACEBOOK (AND OTHER DIGITAL PLATFORMS) AGAINST IT?

- i **It is a slippery slope:** **Any regulation is too much regulation...** it may leads to other regulations in the future;
- ii **Not only news websites:** other third parties may claim **rights to compensation** for content creation (e.g., celebrities).

▶ Back results

## Robustness: Different ad pricing mechanism

- In the baseline: Bertrand-competition with vertically differentiated products. This may be an overly benevolent view towards SM.
- In this extension, SM can run a second-price auction.
- Two advertisers compete for two ad spaces on SM, with advertising on NW being an outside option
- Profit of the SM is indeed higher, profit of the advertisers indeed lower than under Bertrand-competition
- Prices become monotonic in the value of news
- But main result still holds: news media bargaining codes leads to an improvement in total welfare.

## Robustness: Different news consumption behavior

- In the baseline: if there is news creation, consumers of SM click and consume the ads on NW, generating ad revenues for the NW
- In reality, consumers may derive some utility simply from reading the headlines and snippets on SM
- In this extension, they derive a utility  $f\theta$  from reading the snippet on the SM, and the full  $f$  when accessing NW directly.
- Explicit modeling of business-stealing effect
- Results are richer (and depend heavily on  $\theta$ ) but qualitatively similar to the baseline.
- New equilibrium region: for low  $f$  and/or high  $\theta$  all consumers use SM, no ads on NW irrespective of prices so the SM captures all the surplus of the advertiser.

## Discussion: Addressing the most common critique

- News websites already benefit from the presence of SM as it guarantees them a much broader audience. Thus no need for any policy intervention compensating NW.
- We compare our baseline results with a market without SM.
- It may be true that NW are better-off in the presence of SM due to the demand expansion effect, especially for large  $f$ .
- But the news media bargaining code is socially efficient even in that case
- It is true that the regulation is not necessary if we are in that parameter region, but in sense the error is not too large: it benefits society as a whole.